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## **Message from the Sustainability Committee**

SeaTown Holdings International Pte. Ltd. ("SeaTown") believes that sustainability issues—such as geopolitics, climate change and cybersecurity—are central to creating value, managing risk and building resilience. Understanding how these factors shape financial outcomes is essential to durable long-term returns.

Consistent with our fiduciary responsibilities, SeaTown recognizes our obligation to act in the best interests of clients through our deep understanding of global shifts. We use proprietary systems to assess our investments with frameworks established by the Task Force on Climate-Related Financial Disclosures (TCFD) and Sustainability Accounting Standards Board (SASB).

SeaTown has several commitments to responsible investment. We are a member of the IFRS Sustainability Alliance, a supporter of TCFD, a signatory of UN PRI, and a member of the Asia Investor Group on Climate Change (AIGCC). We foster collaboration and knowledge-sharing by participating in industry dialogue and actively consulting with regulators and industry bodies on new standards, as well as sponsoring university grants to develop the sustainability leaders of tomorrow. We are also represented on several advisory committees, such as the PRI Listed Equity Advisory Committee and the PRI in Person Signatory Advisory Forum.

Signatory of:









Within our corporate operations, we offset our operational carbon footprint through purchase of highquality carbon credits. We have also implemented an internal carbon price for certain corporate decisions.

Signed,
Sustainability Committee



Our Sustainability Report discusses our approach to responsible investment and sustainable corporate operations. This report takes reference from selected disclosures from the IFRS Sustainability Disclosure Standards, and covers the financial year ended 31 December 2024.

SeaTown Holdings' Board of Directors has ultimate oversight of the firm-wide strategic direction, including updates on material risks and opportunities relevant to Responsible Investment. The Board reviews our sustainability strategy and implementation progress. The Sustainability Team keeps the Board updated on new developments globally.

SeaTown's Sustainability Committee, which consists of the Chief Executive Officer, Chief Investment Officer, Chief Operating Officer, Managing Director of Risk & Performance, and a representative from the Sustainability Team, is responsible for SeaTown's Responsible Investment Policy and Corporate Sustainability Policy, as well as ensuring that appropriate skills and competencies are available to respond to climate-related risks and opportunities.

SeaTown's Sustainability Team has day-to-day oversight of responsible investment processes, and reports directly to the Chief Operating Officer. Sustainability-related risks are included in the risk register. Controls related to such risks are subject to internal audit.

#### **Board of Directors**

#### **Sustainability Committee**

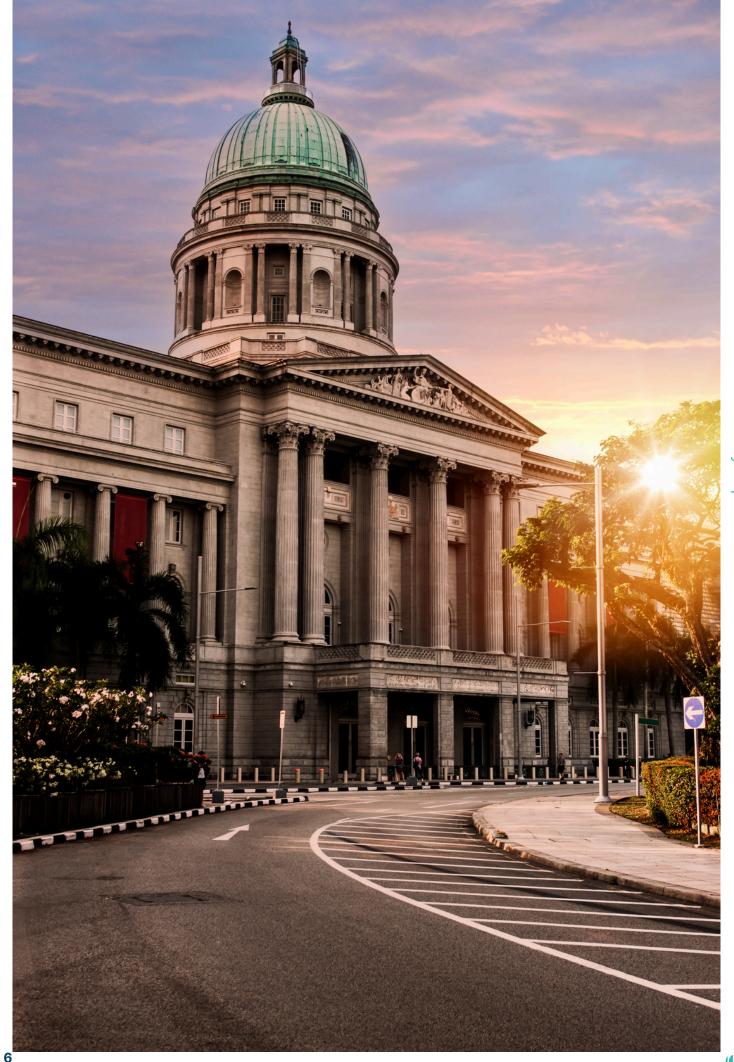
CEO, COO, CIO, Managing Director of Risk & Performance, and Representative from Sustainability Team



The Sustainability Team reports directly to COO

#### **Sustainability Team**

- Dedicated Sustainability Team
- Acts as Sustainability ambassador for the firm (conducting sustainability and thematic research, and relevant internal and external trainings)
- Strategize, coordinate and implement Sustainability initiatives across the firm





Business Ethics and Professional Integrity

## **Business Ethics and Professional Integrity**

As a fund manager licensed and regulated by the Monetary Authority of Singapore, SeaTown takes an uncompromising stance on robust governance and ethics.

The Compliance team oversees the staff training programme which includes regular training on policies, procedures, and relevant regulatory developments for new staff and periodic training for current staff. New staff must attest to having read, understood, and complied with all requirements in the Conduct of Business and Code of Ethics and Conduct upon joining and annually thereafter.

SeaTown's policies and procedures manual is regularly reviewed by internal and external auditors, and the Compliance team ensures that the firm adheres to its obligations including the timely submission of regulatory filings and other notifications as necessary.

To ensure accountability at all levels of the firm, SeaTown's Whistle-Blowing Policy provides a channel for any employee or board director to report misconduct to the Board or Senior Management. All employees and board directors are encouraged to raise serious concerns about misconduct, and will be protected from possible reprisal if they have a reasonable belief that they made a disclosure in good faith.

SeaTown reviews communications with investors for compliance with our policies, including the Conduct of Business policy, and applicable laws and regulations. Primary methods of communication with investors are through face-to-face or virtual interactions, direct email communications, company website and LinkedIn page, as well as regular investor reports and/or meetings, which include details of fund performance and risks. Marketing materials may only be distributed to prospective investors in accordance with SeaTown's policy and procedures.



instances of violations of whistleblower regulations



licensed employees and identified decision-makers with a record of investment-related investigations, consumer-initiated complaints, private civil litigations, or other regulatory proceedings



monetary losses as a result of legal proceedings associated with marketing and communication of financial product-related information to new and returning customers



monetary losses as a result of legal proceedings associated with fraud, insider trading, antitrust, anti-competitive behaviour, market manipulation, malpractice, or other related financial industry laws or regulations





Strategy

Risk Managemen

## **Strategy**

Megatrends such as corporate governance reforms, the energy transition, climate change hazards and the transition to a reduced-carbon economy can have significant financial impacts on investment portfolios. As an investment manager, SeaTown believes that successful integration of these factors in analyses and decisions across the investment lifecycle improves the long-term outcomes.



To capitalize on these megatrends, SeaTown conducts top-down research on certain global trends. This research is circulated to all of our funds for use in their investment decision-making.

Core to our robust investment process is constant focus on the following key risks:

### **Market Risk**

Medium- to long-term <sup>1</sup> physical and transitional risk

The transition to the reduced-carbon economy may cause significant shifts in market dynamics and investment outcomes. Companies with assets in locations that face high physical risks from climate change may be negatively impacted, while asset-light companies in less vulnerable locations may thrive. In addition, companies that are direct contributors to themes like decarbonization and electrification may benefit, while certain high-emitting sectors may be negatively impacted.

Carbon pricing for emission-intensive sectors, as well as stricter measures against companies involved in environmental incidents, may affect the profitability of some businesses.

## **Regulatory Risk**

Medium-term transitional risk

As climate-related regulations are a financially-material factor to investment returns, global investors must be prepared to assess regulatory risk. Companies that provide solutions for regulatory compliance may thrive, while certain sectors with greater environmental impacts may be negatively impacted, if stricter regulations are imposed.

### **Analysis**



According to the IPCC's Sixth Assessment Report, worldwide climate resilient development action is more urgent than previously assessed, and there is a rapidly closing window of opportunity to secure a liveable and sustainable future for all.<sup>2</sup>

We believe that all sectors across the value chain will be affected by climate-related transition risks. All of our AUM is vulnerable to climate-related transition risks to some degree, as climate change is a systemic issue.



Extreme weather exacerbated by climate change can affect every sector across the value chain. All of our AUM is vulnerable to climate-related physical risks to varying degrees depending on the geographic location and business model of the investee company. Even asset-light businesses may face potential losses from physical risk, for example due to supply chain disruption.



Our New Reality Sustainable Opportunities Fund's AUM is deployed towards high-quality companies which are strategically aligned with transformative shifts in the global landscape driven by major themes including sustainability. This includes industries that benefit from or contribute to megatrends, such as sectors that directly or indirectly address climate change mitigation and adaptation efforts.

<sup>2.</sup> IPCC, 2023: Summary for Policymakers. In: Climate Change 2023: Synthesis Report. Contribution of Working Groups I, II and III to the Sixth Assessment Report of the Intergovernmental Panel on Climate Change [Core Writing Team, H. Lee and J. Romero (eds.)]. IPCC, Geneva, Switzerland, pp. 1-34, doi: 10.59327/IPCC/AR6-9789291691647.001.



<sup>1.</sup> We consider short-term risks over a time horizon of <5 years, medium-term risks over a time horizon of 5-10 years, and long-term risks over a time horizon of >10 years



| Strategy | Risk Management | Metrics and Targets

# SeaTown measures carbon price earnings sensitivity under 4 carbon price scenarios (per ton of CO2e):









This reflects our belief that the price of carbon can impact the cashflow and operations of companies.

According to IMF research<sup>3</sup>, reduction of emissions sufficient to limit warming to 2-degrees Celsius can be achieved through an international carbon price floor of US\$25 for low-income countries, US\$50 for middle-income countries, and US\$75 for high-income countries.

This analysis shows the potential value-at-risk of SeaTown's investments based on their carbon emissions and subsequent carbon cost. At company-level, the potential impact of carbon price on the company's earnings and/ or leverage is considered at the point of investment. At portfolio-level, we monitor the potential impact of carbon price on the value of the overall fund. The analysis is shared with relevant stakeholders.

<sup>3. &#</sup>x27;Economic and Environmental Benefits from International Cooperation on Climate Policies' by Jean Chateau, Florence Jaumotte, Gregor Schwerhoff (17 March 2022)







Risk Management

## **Risk Management**

#### **Responsible Investment Approach**



**Exclusion Policy** 

are restricted from

investment

Certain high-risk industries







Research and Underwriting

ESG Assessment for all prospective investments

Assessment is based on SASB and TCFD standards

Assessment includes carbon cost earning sensitivity analysis





For investments with higher risk:

- Tracking of key metrics
- · Regular updates to Sustainability Committee



## Portfolio-Level Monitoring

Tracking of metrics such as Weighted Average Carbon Intensity

Responsible investment considerations are integrated throughout the investment process for our equity and debt investments, and are subject to relevant policies and processes.

SeaTown has developed a proprietary tool which is used to assess financially material risks. The tool provides our analysts with data on a company's carbon emissions and carbon price earnings sensitivity. The tool also highlights relevant financially material topics based on SASB's sector-specific guidance. Investment teams assess companies on their carbon emissions and potential financial impact from carbon pricing, as well as assess material topics. Governance is also a required topic to be assessed for all investments.

**An ESG Assessment that** considers financially material risks is presented at all investment approvals.

**The Sustainability Team** attends Investment Committee meetings.



The senior management-level Sustainability Committee 4 is the decision-making body on any issues that require escalation on responsible investment-related issues.

#### SeaTown's Assets Under Management (AUM) by Asset Class:

	HEDGE	LISTED	PRIVATE	PRIVATE
	FUNDS	EQUITY	CREDIT	EQUITY
US\$ million as at 31 December 2024 <sup>5</sup>	150	240	2,570	1,050

SeaTown adopts the principles of the three lines of defence when managing risk:

### First Line of Defence

The Investment Team is responsible for complying with SeaTown's Responsible Investment Policy and performing the ESG Assessment on each prospective investment

### Second Line of Defence

The Sustainability Team is responsible for monitoring implementation of policy, and at least one member is present at Investment Committee meetings

### Third Line of Defence

Our Internal Auditors assess SeaTown's overall internal control environment







Please refer to Page 5 for Governance Structure.

<sup>5.</sup> Rounded to the nearest ten million. Each of our funds is subject to ESG Integration and screening processes.

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| Strategy | Risk Management

If material risks are identified during the investment approval process, investment teams are encouraged to engage with the company on mitigating action. A company may also be designated under Enhanced Monitoring requirements if it meets certain criteria that put it at higher risk. The Sustainability Team will work with the Investment Team to identify a set of metrics specific to the company's risk.

The Investment Team tracks the metrics and provides annual updates to the Sustainability Committee. We consider various environmental, social and governance factors, in addition to other factors, when assessing both risk and opportunity across our investments.



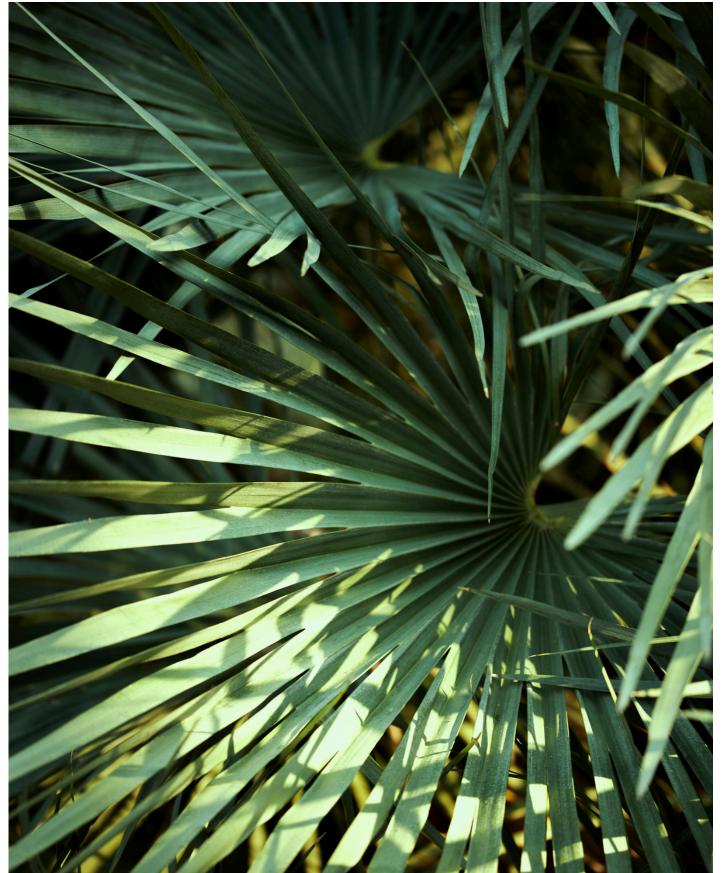




ASSESSMENT	All prospective investments are assessed based on their carbon intensity, carbon emissions, and carbon cost scenario analysis	Companies are regularly monitored for controversies, such as impacts on local communities, labor conditions, and ethical supply chains	All prospective investments are assessed for potential governance risks, such as business ethics, risk management, board independence, etc.
POSITIVE FACTORS TO LOOK OUT FOR	<ul> <li>Clear and feasible transition plan</li> <li>Positive enabler of the green transition</li> <li>Strong environmental risk management practices</li> </ul>	<ul><li>Responsible supply chain</li><li>Fair working conditions</li></ul>	Board independence     Risk management     Robust internal control environment
EXCLUSIONS	We avoid direct exposure to prostitution and pornography, illegal drugs, tobacco, and other high-risk industries.  Exclusionary screens may result in a smaller investable universe.  SeaTown applies restrictions selectively to protect our clients from reputational risk and controversies, in line with the portfolio construction rules agreed with clients.		

#### Portfolio-level Monitoring

SeaTown performs portfolio-level tracking of metrics such as Weighted Average Carbon Intensity and Apportioned Emissions for each fund. SeaTown also performs portfolio-level scenario analysis to assess the resilience of the portfolio to transitional climate risks.







Metrics and Targets

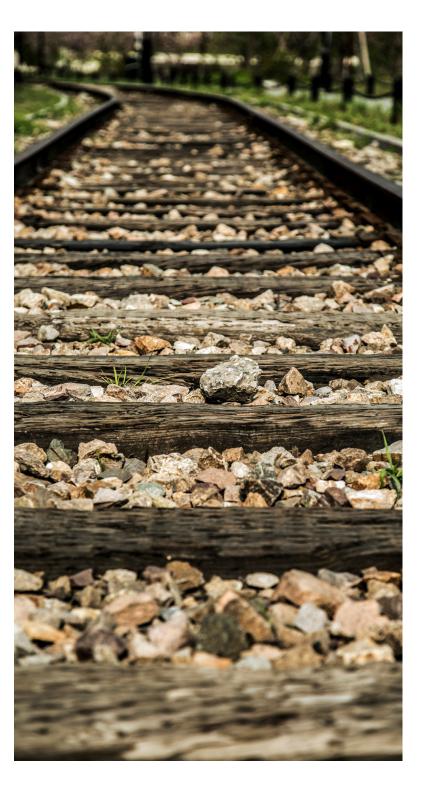
## **Metrics and Targets**

#### **Investment-level Metrics**

We track our fund-level apportioned carbon emissions and include them in regular LP reports.

We also track the Weighted Average Carbon Intensity ("WACI") <sup>6</sup> for each of our funds.

Because WACI is a comparative metric that is normalized by portfolio size, it is a useful indicator of carbon intensity trends, and can help to highlight investments that might carry a higher climate transition risk.



<sup>6.</sup> Weighted Average Carbon Intensity ("WACI") is calculated as follows: Sum of [(market exposure of investment or face value of bond / net market exposure of portfolio) \* (scope 1 & 2 emissions of issuer / US\$M revenue of issuer)]

## APPORTIONED CARBON EMISSIONS AND WEIGHTED AVERAGE CARBON INTENSITY **AS AT 31 DECEMBER 2024**

Fund	Weighted Average Carbon Intensity (Scope 1 & 2)  (tCO2e/US\$M revenue)	Apportioned Scope 1 (Direct) emissions of our investment portfolio 7	Apportioned Scope 2 (Indirect) emissions of our investment portfolio 8	Percentage of total AUM <sup>9</sup> included in the financed emissions calculation	Sea
New Reality Asia ("NRA") <sup>10</sup>	67	255	1,562	100%	SeaTown Sus
New Reality Sustainable Opportunities ("NRS")	86	1,669	1,187	100%	Sustainability
SeaTown Private Credit Fund ("PCF I")	63	4,829	12,724	100%	y Report
SeaTown Private Credit Fund II ("PCF II")	357	100,865	148,416	100%	2025
SeaTown Private Capital Fund ("PCAP")	33	5,550	7,211	100%	

Apportioned Emissions of 575 tCO2e.





Refer to Appendix A (separate document) for full calculation methodology
 Refer to Appendix A (separate document) for full calculation methodology
 For public funds, the coverage is presented as a percentage of gross market exposure (excluding indices, equity futures, treasury futures, and ETFs). For private funds, the coverage is presented as a percentage of AUM on invested capital basis
 As NRA has long-short exposure, the numbers presented in the above table are on a Long-only Exposure basis.
 As a Exposure Basis, the WACI of the portfolio is 34 tCO2e/US\$M, with Scope 1 Apportioned Emissions of -723 tCO2e and Scope 2



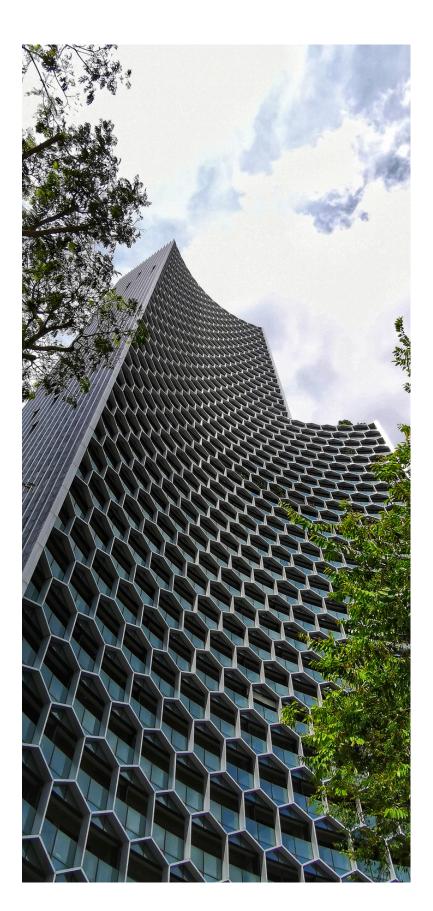
| Strategy | Risk Management | Metrics and Targets

### **Corporate-level Metrics**

SeaTown's office is located at DUO Tower, a BCA Green Mark Platinum certified building. DUO Tower is built with energy-efficient features such as its honeycomb façade which acts as natural sun shading to reduce solar heat gain.

Since 2021, SeaTown has purchased verified carbon credits to offset our operational carbon footprint.

SeaTown also applies an internal carbon price of US\$30 to our business air travel. Business units are charged for the carbon cost incurred by their air travel, which is used at the end of the year to purchase carbon offsets.



## OPERATIONAL CARBON EMISSIONS<sup>11</sup> FOR THE PERIOD 1<sup>ST</sup> JANUARY 2024 – 31<sup>ST</sup> DECEMBER 2024

	Carbon Emissions (tCO2e)
Scope 1 (Direct)	-
Scope 2 (Location-based Purchased Electricity)	32
Scope 3 (Purchased Goods & Services)	353
Scope 3 (Capital Goods)	8
Scope 3 (Fuel and Energy Related Activities)	8
Scope 3 (Business Travel and Hotels)	648
Scope 3 (Employee Commute)	18
Scope 3 (Upstream Leased Assets)	10

<sup>11.</sup> Refer to Appendix B (separate document) for full calculation methodology, scope and assumptions. Scope 3 (Waste) has been assessed to be immaterial (<1 tCO2e).





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# **Investment Stewardship**

## **Engagement, Stewardship and Proxy Voting**



Our approach is customised by asset class. SeaTown's Sustainability Team supports all funds in their stewardship efforts. We engage portfolio companies on a range of relevant topics, such as cybersecurity, the adoption of reporting standards such as ISSB, regulatory requirements, and risk mitigation.

SeaTown believes that it has a responsibility as an investor to exercise proxy voting rights and provide careful consideration for each vote.

While the research and expertise of a proxy voting advisor is made available to our investment teams, investment analysts are required to manually submit their vote decisions. This process encourages analysts to take ownership of their proxy votes. The Sustainability Team is an available resource for analysts to consult when faced with Sustainability-related votes.

When exercising proxy votes, SeaTown is guided by certain proxy voting principles:



**Board independence and expertise** 



**Protection of shareholder rights** 



Board accountability and oversight of financially material environmental & social risks



Increased transparency and enhanced disclosure on climate-related issues



**Credible and feasible climate change transition** strategies for carbon-intensive companies

These proxy voting principles are made available on our website, which can be accessed by prospective clients, external stakeholders and members of the public.

After proxy season, the results of the votes are communicated to the investment team. If the vote is relevant to a material issue, the investment team is encouraged to take it into consideration, along with any other stewardship activities, when next assessing the company's risk and performance.





**People And Culture** 

Our Community

## **Our People**

At SeaTown, we believe that our people are our greatest asset. We are committed to growing together as a collaborative and sustainable organization.

We are committed to providing a respectful environment for everyone within our organization.

Our Workplace Harassment Prevention policy sets out clear steps to address any incidents and safeguard the wellbeing of our people.

We prioritize employee training and development and encourage constant upskilling. Each employee is provided with an annual training budget to be used on courses and certifications relevant to their work.



To boost employee productivity and support our people in balancing their professional and personal responsibilities, SeaTown adopts a Flexible Work Arrangement policy. We have introduced a formal policy for submitting additional Flexible Work Arrangement requests. By incorporating flexible work options, including the option to work from home, we aim to create a supportive work environment that meets both organizational objectives and employee needs.

SeaTown deeply values communication, bonding and engagement between colleagues at all levels of our organization. We hold quarterly townhalls for senior management to share key updates. We also organize employee bonding opportunities such as our 2025 Lunar New Year dinner on a tall ship.

All SeaTown employees are also regularly provided with training on relevant topics.

## **Building Bonds, Creating Memories**





















Our People
Our Community

## **Our Community**

SeaTown, as a responsible corporate citizen, is committed to investing in our community.

One area that we are focused on is education. To develop the next generation of Sustainability leaders, SeaTown and Singapore Management University (SMU) jointly established the SeaTown Sustainability Scholarship in 2022. Scholarship recipients will receive up to \$\$30,000 each to cover their tuition fee and/or other study-related expenses. The scholars will also complete an internship at SeaTown, giving them an invaluable opportunity to be involved in a responsible investment-focused role in the asset management industry.

Representatives from SeaTown also visit academic institutions to give guest lectures about responsible investment in asset management, providing students with firsthand industry insights.





## **Private Equity**



#### Sector

Information Technology

### **Geography**

**Asia Pacific** 

### **Strategy**

Buyout

#### A strategic partner driving digital transformation across Asia Pacific

Skyform is a technology services platform focused on consulting and implementation of top tier application software for enterprise customers. It also provides complementary services in application development and data analytics to these customers.

In October 2024, Skyform acquired a controlling stake in Rolling Arrays, Southeast Asia's largest specialist SAP SuccessFactors consulting firm, establishing its position as the region's leading HR management solutions provider.



### Value Creation

Skyform aims to become a leading regional provider of digital transformation solutions.

By leveraging SeaTown's deep private markets expertise and its buy-and-build strategy for scalable growth and value creation, Skyform acquires and scales enterprise technology services companies across key Asia-Pacific markets.

The acquisition framework is designed to enhance technical capabilities and geographical coverage, capitalizing on Asia Pacific's competitive advantages while maintaining the flexibility to broaden service offerings.

This approach strategically addresses a significant market gap, positioning Skyform as a trusted, top-tier technology partner for emerging enterprises.

## **Sustainability Initiatives**

Skyform is committed to fostering sustainable growth and responsible governance across its entire ecosystem.

A key initiative is the development of a comprehensive Sustainability Policy that applies to both the company and its portfolio of subsidiaries, covering environmental and social impacts, labour practices, cybersecurity, among others.



#### At Rolling Arrays, sustainability efforts include:

**Energy Optimization:** Rolling Arrays leverages remote work and cloud-based infrastructure to significantly reduce energy usage from physical servers and office spaces.

Data Privacy Guidelines: Rolling Arrays regularly reviews security protocols to maintain strict compliance with local laws, reinforced by annual external audits to ensure system integrity.

Paperless HR Systems: Rolling Arrays digitizes HR processes, thereby reducing physical waste. Internally, it prioritizes paperless documentation for minimal impact.



## **Rolling Arrays Sustainability Metrics**

### **Employee Management**

Total Training Hours 12 / Average **Training Hours per Employee:** 115,520 hours / 483 hours **Annual Attrition Rate:** 

5.5%

52.8%

% of Women in Workforce:

**Data Security** 

**Total Number of Data Breaches** 





Private Equity

## **ADDVITA**

### **Empowering healthcare distribution across Asia**

AddVita is a healthcare distribution group that specializes in acquiring and integrating independent distributors across the MedTech, LabTech, and Pharmaceutical verticals, building a leading network with a strong presence in Asia.

By focusing on critical healthcare distribution segments, it broadens access and elevates care quality, fulfilling its mission to deliver high-quality healthcare products regionwide.

In late 2024, AddVita secured a controlling stake in GoldPlus Universal, bringing its market-leading niche business into its portfolio of healthcare solutions.



### Value Creation

AddVita employs a buy-and-build strategy that offers an enduring home for small and medium-sized healthcare and life sciences distribution businesses in Asia.

This model fosters resource-sharing, collective market strength, and sustainable growth, while delivering a one-stop-shop solution and robust after-sales support. This positions the company well in an industry with secular growth tailwinds, while creating significant value for customers.

While each subsidiary retains its entrepreneurial culture and local autonomy, AddVita - supported by its partnership with SeaTown - provides strategic direction, capital resources, and governance oversight, ensuring both agility and accountability.

## **Sustainability Initiatives**

Sustainability is woven into AddVita's mission and management approach, via its commitment to long-term collaboration with partners and a positive social impact in healthcare. On the governance side, AddVita also supports succession planning and deepening of management bench-strength, promoting talent development.



GoldPlus Universal, a leading generic pharmaceutical distributor in Singapore, is committed to cultivating a strong, motivated workforce.

One key strategy to foster employee engagement while upholding social responsibility is active support for community and healthcare initiatives, such as Cycle for Hope 2024 and A Call To Share (ACTS) Singapore's medical mission to Battambang – both promoting volunteerism and positive social impact.

## **Goldplus Universal Sustainability Metrics**



### **Employee Management**

**Employee Turnover Rate:** 

2.5%

Aged above 50:

38%

% of Women in Workforce:

62%

Core Leadership Positions Held by Women:

38%

### **Product Safety**

**Total Amount of Monetary Losses** as a result of legal proceedings associated with product safety: None

> Goldplus Universal has complied 100% to the Health Sciences Authority's product quality surveillance programs







Private Equity

Public Equity

## **Public Equity**

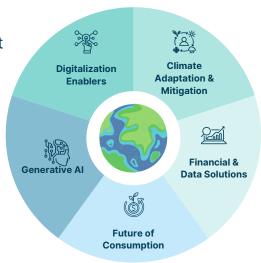
#### Investing in the Winners of Structural Change

New Reality Sustainable Opportunities Fund ("NRS") seeks durable, long-term returns by investing in high-quality companies positioned to benefit from transformative secular trends reshaping the global economy, including decarbonization, accelerated digitalization, and the shift toward sustainable consumption.

Our investment approach emphasizes selecting companies with:

- Resilient Business Models: Strong competitive moats, robust pricing power, and disciplined capital allocation.
- Clear Megatrend Alignment: Products or services that both facilitate and profitably benefit from the transition towards a more sustainable future.

By strategically aligning our capital with these enduring structural trends, we aim to deliver attractive financial returns, as the world shifts towards a more sustainable global economy.







### Sumitomo Mitsui Financial Group ("SMFG")

Beneficiary of Japan corporate governance reform

Japan's corporate governance reforms have introduced a wave of structural improvements, enhancing capital efficiency, transparency, and shareholder returns.

Regulatory changes, including the Corporate Governance Code and Stewardship Code, are incentivizing companies to optimize balance sheets, adjust business portfolios, and adopt more shareholder-friendly policies.

These actions are driving a shift toward global best practices, unlocking significant investment opportunities.



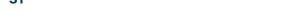
### **Investment Thesis**

As one of Japan's leading megabanks, SMFG stands to benefit from these structural shifts, with strong fundamentals and governance-driven upside potential.

Japanese banks are the largest owners of domestic equity crossholdings and thus are among the largest beneficiaries of their unwinding as these provide opportunities to lift ROE structurally.

STRUCTURALLY DRIVEN RERATING			
Strong Fundamental Upside	Corporate Reform Tailwinds	Rerating Potential	Green and Transition Finance
SMFG is well positioned to benefit from interest rate normalization by the Bank of Japan, which lifts the bank's asset yields and net interest income.	Driven by TSE reforms and rising risk weights on equity holdings, SMFG has been actively unwinding cross-shareholdings, boosting capital efficiency and profitability.	SMFG has historically traded at a discount to global peers, but with improving return on equity, the bank has significant upside potential as valuations adjust to structurally higher profitability.	Beyond its own net zero goals, SMFG drives real-economy decarbonization by supporting clients' transitions, innovation, and tailored financial and non-financial solutions.







Private Equity
Public Equity



### Siemens Energy AG

Enabler of a sustainable and reliable energy future

Governments and industries worldwide are rapidly advancing electrification and energy efficiency efforts, driving strong demand for power solutions that can address the energy trilemma of security, affordability, and reliability.

Companies specializing in advanced power generation, grid modernization, and smart energy systems are well-positioned for long-term growth as investment capital and policy incentives increasingly prioritize sustainable infrastructure.



## **Investment Thesis**

Siemens Energy presents a compelling investment opportunity due to its positioning at the core of the global energy transition, with its comprehensive portfolio of decarbonization technologies, renewable energy integration, and efficiency enhancements for the power sector.

POWERING THE FUTURE OF ENERGY				
Secular Growth Markets	Energy Transition Leadership	Financial Strength	Strategic Decarbonization Focus	
Rising global electricity demand, data center growth, aging power infrastructure, and energy security concerns are driving sustained investment in energy systems.	Siemens Energy's extensive portfolio of electricity generation equipment spans all technologies, and its global presence makes it well-positioned to enable and drive the energy transition forward.	A record order backlog, revenue growth, and improved profitability reinforce Siemens Energy's financial position, while robust free cash flow generation supports strategic reinvestments.	Siemens Energy adopts a holistic approach that integrates decarbonization efforts, resource efficiency, and innovative solutions for both its operations and customers.	





SeaTown Sustainability Report 2025

### **General Disclosures**

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This presentation is not intended to be relied upon as the basis for any investment decision, and is not, and should not be assumed to be, complete. Any investment made by the sponsor or any of its affiliates is subject to various risks, none of which are detailed herein.

This presentation contains information about SeaTown and its managed funds and general information about the market. In considering any performance information contained herein, it should be noted that the nature of, and risks associated with, the funds or its investments may differ substantially from investments previously undertaken by the sponsor or its affiliates. As such, past or projected performance is not necessarily indicative of future results, and there can be no assurance that the funds will achieve comparable results, or that target returns, if any, will be met. SeaTown makes no assurance, representation or warranty as to the accuracy of such targets or estimates. Actual investment returns of the funds may depend on, among other factors, whether the funds will be able to implement its investment objective and strategy, future operating results, the value of the assets and market conditions at the time of divestment, legal and contractual restrictions on divestment, any related transaction costs and the timing and manner of sale.

In connection with the preparation of this presentation, SeaTown has relied on publicly available information, other third-party sources believed to be reliable and information provided by portfolio companies in which one or more SeaTown funds has invested. SeaTown makes no representation or warranty of any kind, express, implied or statutory, on, and shall neither be responsible for, the completeness and accuracy of such information. To the maximum extent permitted by law, SeaTown and the managed funds, and their officers, directors, employees and agents disclaim any liability (including, without limitation, any liability arising from fault or negligence) for any loss howsoever arising, whether directly or indirectly, from any use, reliance or distribution of this presentation or its contents or otherwise arising in connection with it. Except where otherwise indicated herein, the information provided herein is based on matters as they exist as of the date of this presentation, and may not be updated or otherwise revised to reflect information that subsequently becomes available, or circumstances existing or changes occurring after the date hereof.







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